Overview

This unit is about the recruitment and placement of volunteers. It involves assessing with volunteers their suitability for volunteer roles and placing volunteers in suitable roles.
Recruit and place volunteers

Performance criteria

Assess with volunteers their suitability for volunteer roles

You must be able to:

P1 help potential volunteers to understand clearly
   P1.1 the range of volunteer roles you are recruiting for and the activities involved
   P1.2 how the volunteer roles contribute to organisational goals
   P1.3 the potential benefits of the volunteer roles to themselves
   P1.4 the knowledge, skills, experience, personal qualities and availability required
   P1.5 the selection process and criteria
   P1.6 any compulsory training requirements
   P1.7 any factors which would exclude them from being considered for certain volunteer roles
   P1.8 any references or official checks that will be carried out on applicants for the role
   P1.9 the commitment they would need to make

P2 help potential volunteers to articulate their motivations for volunteering and understand how volunteer roles could meet their needs and expectations

P3 provide sufficient information to potential volunteers to allow them to assess their suitability for specific volunteer roles, whether the roles will meet their needs and expectations and what support and supervision they may require

P4 assess potential volunteers' experience and the extent to which they possess the knowledge, skills and personal qualities required for the role

P5 use standardised assessment and selection methods that enable you to identify suitable volunteers for a particular role based on established criteria

P6 only where required for the role
   P6.1 take up references to validate your assessment of potential volunteers' knowledge, skills and personal qualities
   P6.2 check potential volunteers' qualifications
   P6.3 carry out official criminal records checks on potential volunteers

P7 decide whether potential volunteers are suitable for volunteer roles based on a fair and accurate assessment of sufficient evidence, and inform them promptly of your decision

P8 provide relevant feedback to applicants who are unsuitable for specific volunteer roles

Place volunteers in suitable roles

You must be able to:

P9 involve relevant people appropriately in matching volunteers to suitable volunteer placements
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<table>
<thead>
<tr>
<th>P10</th>
<th>provide fair and equal access to volunteering opportunities to all volunteers with the appropriate knowledge, skills, experience, personal qualities and availability</th>
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<tbody>
<tr>
<td>P11</td>
<td>place volunteers in roles which provide a good fit with their knowledge, skills, experience, personal qualities and availability and which meet their needs and expectations</td>
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<td>P12</td>
<td>refer volunteers to alternative volunteering opportunities if those immediately available are not suitable</td>
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Knowledge and understanding

You need to know and understand:

**Activity and project management**

K1 legal and organisational requirements relating to contracts and agreements

**Analysis, accounting and decision-making**

You need to know and understand:

K2 analytical principles, methods, tools and techniques
K3 decision-making principles, methods, tools and techniques
K4 evaluation principles, methods, tools and techniques
K5 validation and verification principles, methods, tools and techniques

**Information and communication**

You need to know and understand:

K6 communication principles, methods, tools and techniques
K7 confidentiality principles, methods, tools and techniques
K8 information gathering principles, methods, tools and techniques
K9 information sharing principles, methods, tools and techniques
K10 questioning principles, methods, tools and techniques
K11 record-keeping principles, methods, tools and techniques
K12 reporting principles, methods, tools and techniques

**People management**

You need to know and understand:

K13 diversity principles, methods, tools and techniques
K14 equality principles, methods, tools and techniques
K15 feedback principles, methods, tools and techniques
K16 human resource management principles, methods, tools and techniques
K17 influencing principles, methods, tools and techniques
K18 legal and organisational requirements relevant to human resource management
K19 legal and organisational requirements relevant to involving volunteers
K20 motivation principles, methods, tools and techniques
K21 principles, methods, tools and techniques for assessing people’s knowledge, skills and personal qualities and identifying learning needs
K22 recruitment principles, methods, tools and techniques
K23 supervision principles, methods, tools and techniques
K24 support principles, methods, tools and techniques
K25 training and development principles, methods, tools and techniques
K26 volunteer management principles, methods, tools and techniques
## Work context

### You need to know and understand:

<table>
<thead>
<tr>
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<th>Description</th>
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<tbody>
<tr>
<td>K27</td>
<td>codes of practice and standards of performance expected of volunteers</td>
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<tr>
<td>K28</td>
<td>current and future roles and responsibilities in your organisation</td>
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<tr>
<td>K29</td>
<td>other volunteer-involving organisations and volunteering opportunities available</td>
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<td>K30</td>
<td>relevant organisational policies and procedures</td>
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<tr>
<td>K31</td>
<td>sources of advice, guidance and support</td>
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<tr>
<td>K32</td>
<td>your organisation's culture, values and ethos</td>
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<tr>
<td>K33</td>
<td>your organisation's vision, mission and strategic objectives</td>
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<tr>
<td>K34</td>
<td>your organisation's volunteers and their diverse interests, needs, abilities and preferences</td>
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<td>K35</td>
<td>your own knowledge, skills and competence and the limits of these</td>
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<tr>
<td>K36</td>
<td>your role and responsibilities</td>
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Additional Information

Behaviours

1  Adaptability and innovation

1.1  seize the opportunities presented by diversity

2  Communication

2.1  identify people’s information needs
2.2  listen actively, ask questions, clarify points and rephrase others’ statements to check mutual understanding
2.3  identify people’s preferred communication media and styles
2.4  adopt communication media and styles appropriate to people and situations
2.5  present information clearly, concisely, accurately and in ways that promote understanding
2.6  use a range of communication styles and techniques to maintain people’s interest and attention
2.7  confirm people’s understanding through questioning and interpretation of non-verbal signals
2.8  encourage people to ask questions or rephrase statements to confirm and clarify their understanding
2.9  modify communication in response to feedback

3  Concern for others

3.1  show empathy with others’ needs, feelings and motivations and take an active interest in their concerns
3.2  make time available to support others
3.3  show respect for the views and actions of others
3.4  encourage and support others to make the best use of their abilities
3.5  encourage and support others to take decisions autonomously
3.6  support others in achieving their personal aspirations
3.7  recognise the achievements and the success of others

4  Entrepreneurship

4.1  balance risks against the benefits that may arise from taking risks

5  Ethical stance

5.1  comply with, and ensure that others comply with, legal requirements, industry regulations, organisational policies and professional codes
5.2  act within the limits of your authority
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5.3 act to uphold individuals’ rights
5.4 show integrity and fairness in decision-making
5.5 say no to unreasonable requests

6 Focus on results

6.1 set demanding but achievable objectives for self and others
6.2 take personal responsibility for making things happen
6.3 clearly state what is required of others and hold them to account

7 Information and knowledge management

7.1 identify sources of information to meet current and foreseeable requirements
7.2 use cost-effective and time-effective means to gather, store and retrieve information
7.3 make best use of existing sources of information
7.4 keep confidential information secure
7.5 check the validity and reliability of information
7.6 push for concrete information in an ambiguous situation
7.7 make appropriate information and knowledge available promptly to those who have a right to it

8 Persuasiveness

8.1 seek to understand people’s needs and motivations
8.2 present self positively to others
8.3 identify clearly the value and benefits to people of a proposed course of action
8.4 present information and arguments convincingly and in ways which strike a chord with people
8.5 use factual evidence to support arguments
8.6 create a sense of common purpose
8.7 articulate a realistic vision that generates excitement, enthusiasm and commitment

9 Relationship management

9.1 work to develop an atmosphere of professionalism and mutual support
9.2 clarify own and others’ expectations of relationships
9.3 model behaviour that shows respect, helpfulness and cooperation

10 Thinking and decision-making
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10.1 identify the range of elements in a situation and how they relate to each other
10.2 use own and others’ experience to understand a situation
10.3 identify patterns or meaning from events and data that are not obviously related
10.4 build a total and valid picture from restricted or incomplete data
10.5 take timely decisions that are realistic for the situation
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<th>Skills Third Sector</th>
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